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In mid-2013, Tesla Motors was riding a wave of success: It had launched its first really mass-produced car—the model S—to rave reviews, had recently raised first-year production targets, and had started taking orders for its next car, the Model X. Tesla seemed to be on its way to defying the skeptics and becoming the first US company to enter the car industry with a mass-produced car since ...

Tesla Motors - Teaching Note - Harvard Business School

Eric Van den Steen is Professor of Business Administration at Harvard Business School. e evandensteen@hbs.edu .

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technology and achieve cost effective solutions for the production, it has also been elevating its operational capacity and in-house production of the car parts. In doing so, Tesla has been integrating the backward supply chain ...

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Tesla Motors is an American company that is engaged in the manufacturing, designing and selling of electric cars and electric power-train vehicle as well. The company was founded by a famous group of brilliant and innovative silicon engineers in 2003.

Tesla Motors Case Solution And Analysis, HBR Case Study

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tesla case study 1. Tesla: A Comprehensive Strategic Analysis By: Herb Benson, Robert Korn, Samantha Nettnin, and Kevin Peterson 2. Tesla Motors (TSLA) History □ Founded in 2003 by Elon Musk (Current CEO), JB Straubel (CTO), Martin Eberhard, Marc Tarpenning, and Ian Wright □ Tesla Roadster □ First manufactured product, offered from 2008-2012 □ Model S □ Currently only vehicle offered ...

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Tesla Motors Case Study

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714-413 Tesla Motors 2 Car Design¹⁵ A car was a complex marvel of technology with thousands of parts, often sourced from more than a thousand suppliers.¹⁶ A typical car consisted of a number of subsystems: 1) The powertrain made the car move and was the most complex part of the car.

Tesla Motors - Sobtelli

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Eric Van den Steen is a Professor of Business Administration at HBS, where he teaches strategy. He holds the Royal Little chair, established in honor of the founder of Textron.

Professor Van den Steen's research studies the fundamentals of strategy and competitive advantage, the role of leaders in strategy, and the interaction between strategy and organization more broadly.

Eric J. Van den Steen - Faculty - Harvard Business School

The case analyzes the equity market value of Tesla Motors, the electric car company founded and led by Elon Musk. Wall Street analysts are wildly divided on the future growth prospects for this company, and analysts' one year share price targets range from \$160 to \$500.

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Learn from the Best Great leaders of innovation know that creativity is not enough. They succeed not only on the basis of their ideas, but because they have the vision, reputation, and networks to win the backing needed to commercialize them. It turns out that this quality--called "innovation capital"--is measurably more important for innovation than just being creative. The authors have spent decades studying how people get great ideas (the subject of *The Innovator's DNA*) and how people test and develop those ideas (explored in *The Innovator's Method*). Now they share what they've learned from a multipronged research program designed to determine how people compete for, and obtain, resources to launch new ideas: How you can build a personal reputation for innovation What techniques you can use to amplify your innovation capital How you can garner attention for your ideas and projects and persuade audiences to support them What it means to provide visionary leadership and how you can achieve it Featuring interviews with the superstars of innovation--individuals like Jeff Bezos (Amazon), Elon Musk (Tesla), Marc Benioff (Salesforce), Indra Nooyi (PepsiCo), and Shantanu Narayen (Adobe)--this book will help you position yourself and your ideas to compete for attention and resources so that you can launch innovations with impact.

The environmental analysis is an important instrument for the SMEs, and it can contribute to their success through the globalization process. This book mainly focuses on the environmental analysis of the SMEs by analyzing three layers of environment under eight sub-categories: macro; potential competitors; substitutes; customers; competitors; suppliers; assets; and competencies. This book explains the relationship of the SMEs with their environments under this perspective, and gives sectoral examples for clarification.

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Each part is written by different academicians to reflect different points of view. (Series: International Economics, Vol. 5) [Subject: International Economics, Business Studies]

Increasingly, business leaders are tasked with developing new products, services, and business models that minimize environmental impact while driving economic growth. It's a tall order—and a call that is only getting louder. In *Can Business Save the Earth?*, Michael Lenox and Aaron Chatterji explain just how the private sector can help. Many believe that markets will inevitably demand sustainable practices and force them to emerge. But Lenox and Chatterji see it differently. Based on more than a decade of research and work with companies, they argue that a bright green future is only possible with dramatic innovation across multiple sectors at the same time. To achieve this, a broader ecosystem of players—including inventors, executives, customers, investors, activists, and governments—all must play a role. The book outlines how and the extent to which each group can serve as a driver of green growth. Then, Lenox and Chatterji identify where economic incentives currently exist, or could exist with institutional change, and ultimately address the larger question of how far well-coordinated efforts can take us in addressing the current environmental crisis.

Defines common ground at the interface of strategy and management science and unites the topics with an original approach vital for strategy students, researchers and managers *Strategic Analytics: Integrating Management Science and Strategy* combines strategy content with strategy process through the lenses of management science, masterfully defining the common ground that unites both fields. Each chapter starts with the perspective of a certain strategy problem, such as competition, but continues with an

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explanation of the strategy process using management science tools such as simulation. Facilitating the process of strategic decision making through the lens of management science, the author integrates topics that are usually in conflict for MBAs: strategy and quantitative methods. Strategic Analytics features multiple international real-life case studies and examples, business issues for further research and theory review questions and exercises at the end of each chapter. Strategic Analytics starts by introducing readers to strategic management. It then goes on to cover: managerial capabilities for a complex world; politics, economy, society, technology, and environment; external environments known as exogenous factors (PESTE) and endogenous factors (industry); industry dynamics; industry evolution; competitive advantage; dynamic resource management; organisational design; performance measurement system; the life cycle of organisations from start-ups; maturity for maintaining profitability and growth; and finally, regeneration. Developed from the author's own Strategy Analytics course at Warwick Business School, personal experience as consultant, and in consultation with other leading scholars Uses management science to facilitate the process of strategic decision making Chapters structured with chapter objectives, summaries, short case studies, tables, student exercises, references and management science models Accompanied by a supporting website Aimed at both academics and practitioners, Strategic Analytics is an ideal text for postgraduates and advanced undergraduate students of business and management.

An updated look at how corporate restructuring really works Stuart Gilson is one of the leading corporate restructuring experts in the United States, teaching thousands of students and consulting with numerous companies. Now, in the second

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edition of this bestselling book, Gilson returns to present new insight into corporate restructuring. Through real-world case studies that involve some of the most prominent restructurings of the last ten years, and highlighting the increased role of hedge funds in distressed investing, you'll develop a better sense of the restructuring process and how it can truly create value. In addition to "classic" buyout and structuring case studies, this second edition includes coverage of Delphi, General Motors, the Finova Group and Warren Buffett, Kmart and Sears, Adelphia Communications, Seagate Technology, Dupont-Conoco, and even the Eurotunnel debt restructuring. Covers corporate bankruptcy reorganization, debt workouts, "vulture" investing, equity spin-offs, asset divestitures, and much more Addresses the effect of employee layoffs and corporate downsizing Examines how companies allocate value and when a corporation should "pull the trigger" From hedge funds to financial fraud to subprime busts, this second edition offers a rare look at some of the most innovative and controversial restructurings ever.

Now beyond its eleventh printing and translated into twelve languages, Michael Porter's *The Competitive Advantage of Nations* has changed completely our conception of how prosperity is created and sustained in the modern global economy. Porter's groundbreaking study of international competitiveness has shaped national policy in countries around the world. It has also transformed thinking and action in states, cities, companies, and even entire regions such as Central America. Based on research in ten leading trading nations, *The Competitive Advantage of Nations* offers the first theory of competitiveness based on the causes of the productivity with which companies compete. Porter shows how traditional comparative advantages such as natural resources and pools of labor have been superseded as

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sources of prosperity, and how broad macroeconomic accounts of competitiveness are insufficient. The book introduces Porter's "diamond," a whole new way to understand the competitive position of a nation (or other locations) in global competition that is now an integral part of international business thinking. Porter's concept of "clusters," or groups of interconnected firms, suppliers, related industries, and institutions that arise in particular locations, has become a new way for companies and governments to think about economies, assess the competitive advantage of locations, and set public policy. Even before publication of the book, Porter's theory had guided national reassessments in New Zealand and elsewhere. His ideas and personal involvement have shaped strategy in countries as diverse as the Netherlands, Portugal, Taiwan, Costa Rica, and India, and regions such as Massachusetts, California, and the Basque country. Hundreds of cluster initiatives have flourished throughout the world. In an era of intensifying global competition, this pathbreaking book on the new wealth of nations has become the standard by which all future work must be measured.

"a provocative new book" -- The New York Times AI-centric organizations exhibit a new operating architecture, redefining how they create, capture, share, and deliver value. Marco Iansiti and Karim R. Lakhani show how reinventing the firm around data, analytics, and AI removes traditional constraints on scale, scope, and learning that have restricted business growth for hundreds of years. From Airbnb to Ant Financial, Microsoft to Amazon, research shows how AI-driven processes are vastly more scalable than traditional processes, allow massive scope increase, enabling companies to straddle industry boundaries, and create powerful opportunities for learning--to drive ever more

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accurate, complex, and sophisticated predictions. When traditional operating constraints are removed, strategy becomes a whole new game, one whose rules and likely outcomes this book will make clear. Iansiti and Lakhani: Present a framework for rethinking business and operating models Explain how "collisions" between AI-driven/digital and traditional/analog firms are reshaping competition, altering the structure of our economy, and forcing traditional companies to rearchitect their operating models Explain the opportunities and risks created by digital firms Describe the new challenges and responsibilities for the leaders of both digital and traditional firms Packed with examples--including many from the most powerful and innovative global, AI-driven competitors--and based on research in hundreds of firms across many sectors, this is your essential guide for rethinking how your firm competes and operates in the era of AI.

The author of *Giants of Enterprise* examines the evolving role of business leaders in the 21st century—with essential lessons from today's trailblazers. In *The Emergence of Charismatic Business Leadership*, Harvard Business School Emeritus professor Richard S. Tedlow reveals how a handful of individuals have transformed modern-day leadership, making charisma essential to the role. He looks at leaders like Oprah Winfrey, Elon Musk, and Steve Jobs: three pioneers who found success by innovating their management style and using their charisma to champion their vision. Through Tedlow's in-depth accounts of modern business history, we see how former outsiders attain power and influence, and how charismatic leadership enables the creation of revolutionary products like the battery electric vehicle and the smart phone. But Tedlow also considers the careers of people who used their charisma to mislead, such as Jeff

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Skilling of Enron and Elizabeth Holmes of Theranos. In this thorough examination, Tedlow shows how charisma, when combined with genuine character, can get you far.

From drones to wearable technology to Hyperloop pods that can potentially travel more than seven hundred miles per hour, we're fascinated with new products and technologies that seem to come straight out of science fiction. But, innovations are not only fascinating, they're polarizing, as, all too quickly, skepticism regarding their commercial viability starts to creep in. And while fortunes depend on people's ability to properly assess their prospects for success, no one can really agree on how to do it, especially for truly radical new products and services. In *Innovation Equity*, Elie Ofek, Eitan Muller, and Barak Libai analyze how a vast array of past innovations performed in the marketplace—from their launch to the moment they became everyday products to the phase where consumers moved on to the "next big thing." They identify key patterns in how consumers adopt innovations and integrate these with marketing scholarship on how companies manage their customer base by attracting new customers, keeping current customers satisfied, and preventing customers from switching to competitors' products and services. In doing so, the authors produce concrete models that powerfully predict how the marketplace will respond to innovations, providing a much more authoritative way to estimate their potential monetary value, as well as a framework for making it possible to achieve that value.

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